

Redstone plc

**Full Year Results Presentation
Year Ending 31st March 2007**

Martin Balaam - CEO

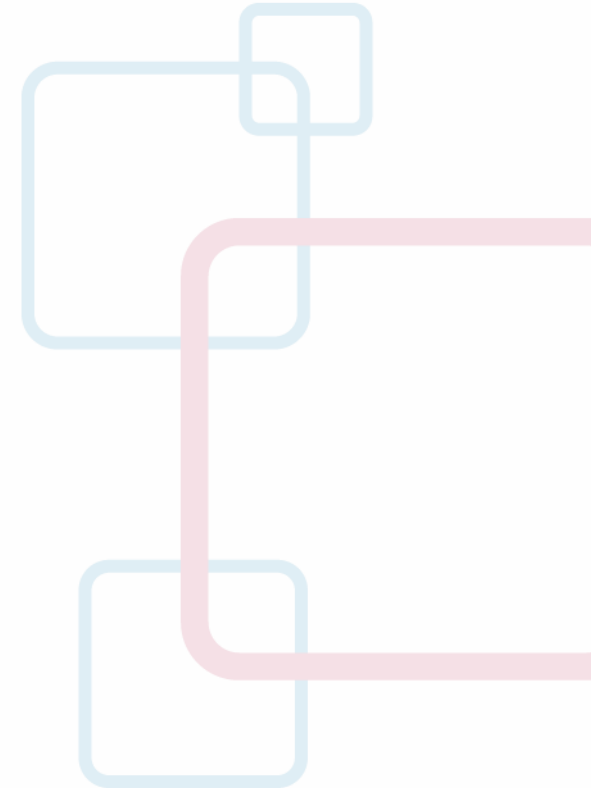
Tim Perks - CFO



Agenda



- **Full Year Highlights**
- **Objectives (FY 2007)**
- **Acquisitions in the year**
- **Integration**
- **Operational Overview of Redstone Group**
- **Financial Review**
- **Strategy & Market Overview**
- **Objectives (FY 2008)**
- **Board Structure**
- **Outlook**



Full Year Highlights

- Revenues up by 56% to £113.0m (FY06: £72.5m)
- Gross profit up by 57% to £41.0m
- Gross profit percentage stable at 36%
- Adjusted EBITDA profit of £7.9m compared with breakeven in 2006 *
- Unadjusted EBITDA profit of £3.6m compared with a loss of £20.5m in 2006
- Cash balances over £10m
- £31.5m revolving debt facility agreed with Barclays
- Announcement of largest contract win in Group's history with a potential value of £16m

* before goodwill impairment, amortisation of intangibles, restructuring costs, share based payment charges and holiday accrual

Objectives – FY 2007



| | <u>Status</u> |
|--|---------------|
| ▪ Extend customer base and increase cross selling | ✓ |
| ▪ Develop long term project opportunities for Converged Solutions | ✓ |
| ▪ Add Mobile offering | ✓ |
| ▪ Strengthen Managed Solutions Business | ✓ |
| ▪ Add Indirect Channel for SME market | ✓ |
| ▪ Add scale to Fixed Line business | ✓ |

Major Contract Wins



- **Lancashire Building Schools for the Future (“BSF”) project ***
- **Bristol and Leicester shopping centre infrastructure projects with a combined value of £3.4m**
- **Preferred bidder status won for White City, the largest shopping centre development in Europe**

* the combined ICT project is worth in the order of £16m. Redstone's phase 1 contract for the first three schools is worth £6.3m and, as the exclusive provider of ICT equipment and management services for the entire project, expects to contract for phases 2 and 3 in due course.

Acquisitions in the year - Comunica

- **Cost - £21.5m; £15.8m in cash, £2.9m in Redstone shares and deferred consideration of £2.8m (Equity raised £18.0m)**
- **Revenue £41m, adjusted EBITDA £2.6m (May 2006)**
- **Preferred bidder status won for White City Shopping Centre**
- **Strong element of recurring revenue - £10.4m of support contracts; c25% of revenue**
- **Takes out major competitor in OneNet Solutions**
- **Increases capacity to allow Redstone to continue bidding on large deals**

Acquisitions in the year - Comunica

- **Blue Chip customer base with long term relationships**
- **Track record of profitability**
- **Moves mix of IT services within Redstone above 50%**
- **Long established management team**
- **Significant expertise in delivery of major ICT projects**

Acquisitions in the year – Symphony & Tolerant

- **Symphony - Cost - £17.4m in cash (Equity raised £20.0m)**
- **Tolerant - Cost - £3.8m; £2.4m in cash and £1.4m in Redstone shares**
- **Mobile offering - Service Provider for O2 and Vodafone
Distributor for O2, Orange, 3, T-Mobile, Vodafone**
- **Additional 8,000 B2B customers for Redstone (5,000 customers)**
- **Significant synergistic savings in fixed line businesses**
- **Increases potential of repeatable revenues**
- **New route to market for Redstone – 300+ UK based network of dealers**
- **Opportunity to bundle Symphony's mobile offering with Redstone fixed line and DSL**

Acquisitions in the year - IDN



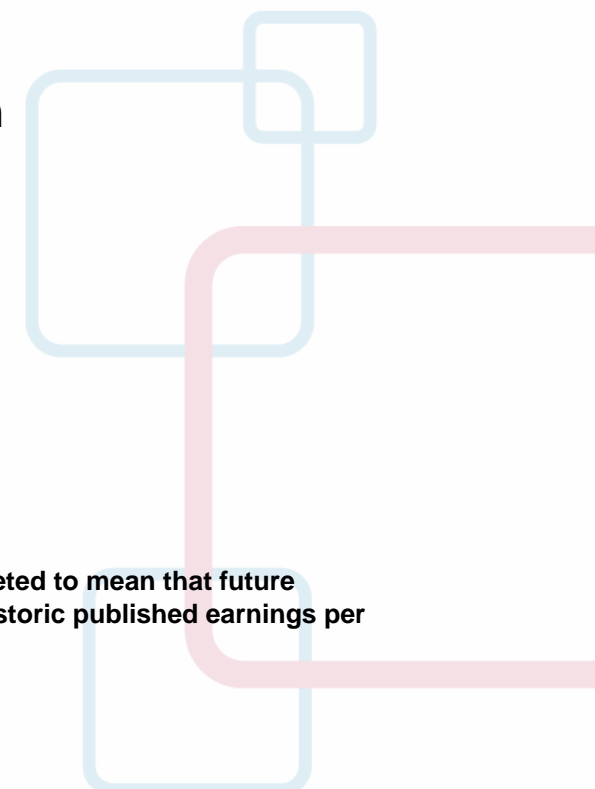
- **Cost – £11.9m; all in bank debt (Barclays)**
- **Established and profitable provider of telecommunication solutions to upper SME and mid market, specifically in Local Government**
- **3 year contract with Federation of Small Businesses for exclusive supply of communications services**
- **Good track record of growth**
- **Year ended October 2006 revenues of £16 million**
- **EBITDA of £1.6 million***

*exceptional of £0.2m relating predominantly to a single bad debt

Acquisitions in the year - IDN



- Provides for scale in rapidly consolidating sector
- Provides further critical mass for Redstone Telecom
- Additional 2,000 customers
- Federation of Small Business exclusive supply
- EPS enhancement in first full year of ownership*

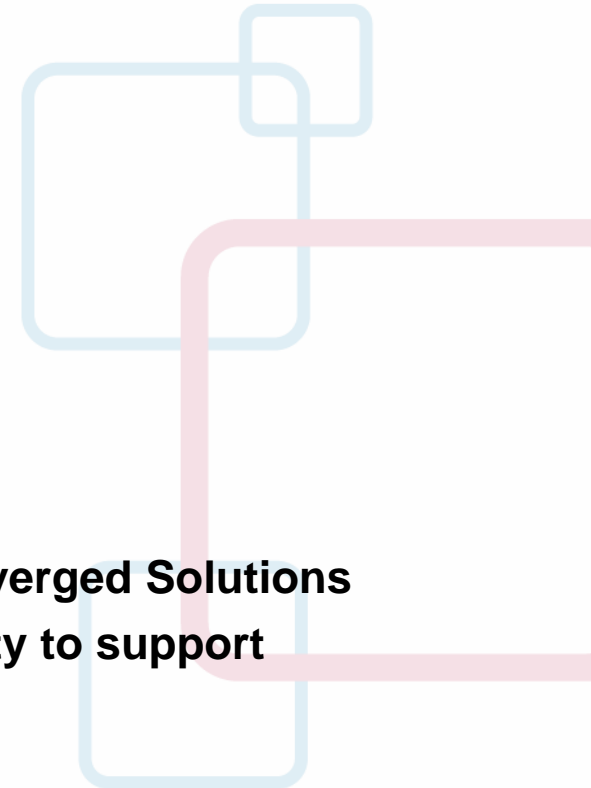


*Please note that this statement should not be construed as a profit forecast or be interpreted to mean that future earnings per share or profits or losses of Redstone will necessarily be greater than its historic published earnings per share profits or losses

Integration

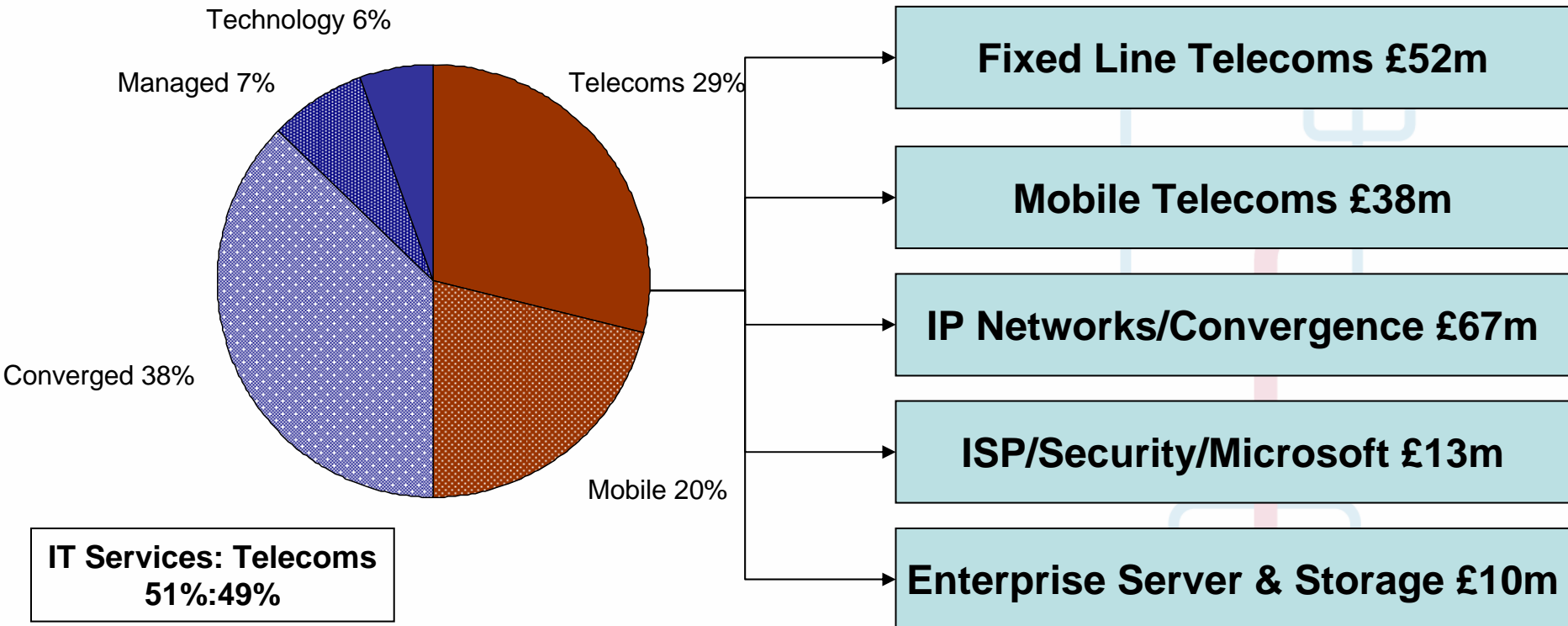


- **Symphony complete**
- **Tolerant complete**
- **IDN to complete by end of September 2007**
 - **Corporate and Plc costs already removed**
 - **Synergies identified and now being implemented**
 - **Back-office integration underway**
- **Comunica to complete by end of September 2007**
 - **Will remain as an autonomous division within Converged Solutions**
 - **Cost synergies minimal as acquired to give capacity to support organic growth within OneNet and BSF**



Operational Overview of Redstone Group

Core Competences (enlarged Group pro forma revenues of £180m)



Key revenue assumptions:

Symphony and Tolerant – Extrapolated extra 3.5 months base on 8.5 months of actuals

IDN – £16m of revenue based on year ended October 2006 audit

Comunica – £41m of revenue based on year ended May 2006 audit

Financial Review



| £ million | FY 2007 | FY 2006 | Change |
|-------------------------|---------|---------|--------|
| Revenue | £113.0 | £72.5 | 55.8% |
| Gross Profit | £41.0 | £26.2 | 56.7% |
| Adjusted EBITDA* | £7.9 | £0.1 | |
| Adjusted EBITDA margin* | 7.0% | 0.0% | |
| PBT | (£1.0) | (£22.9) | |
| PAT | £0.1 | (£22.5) | |

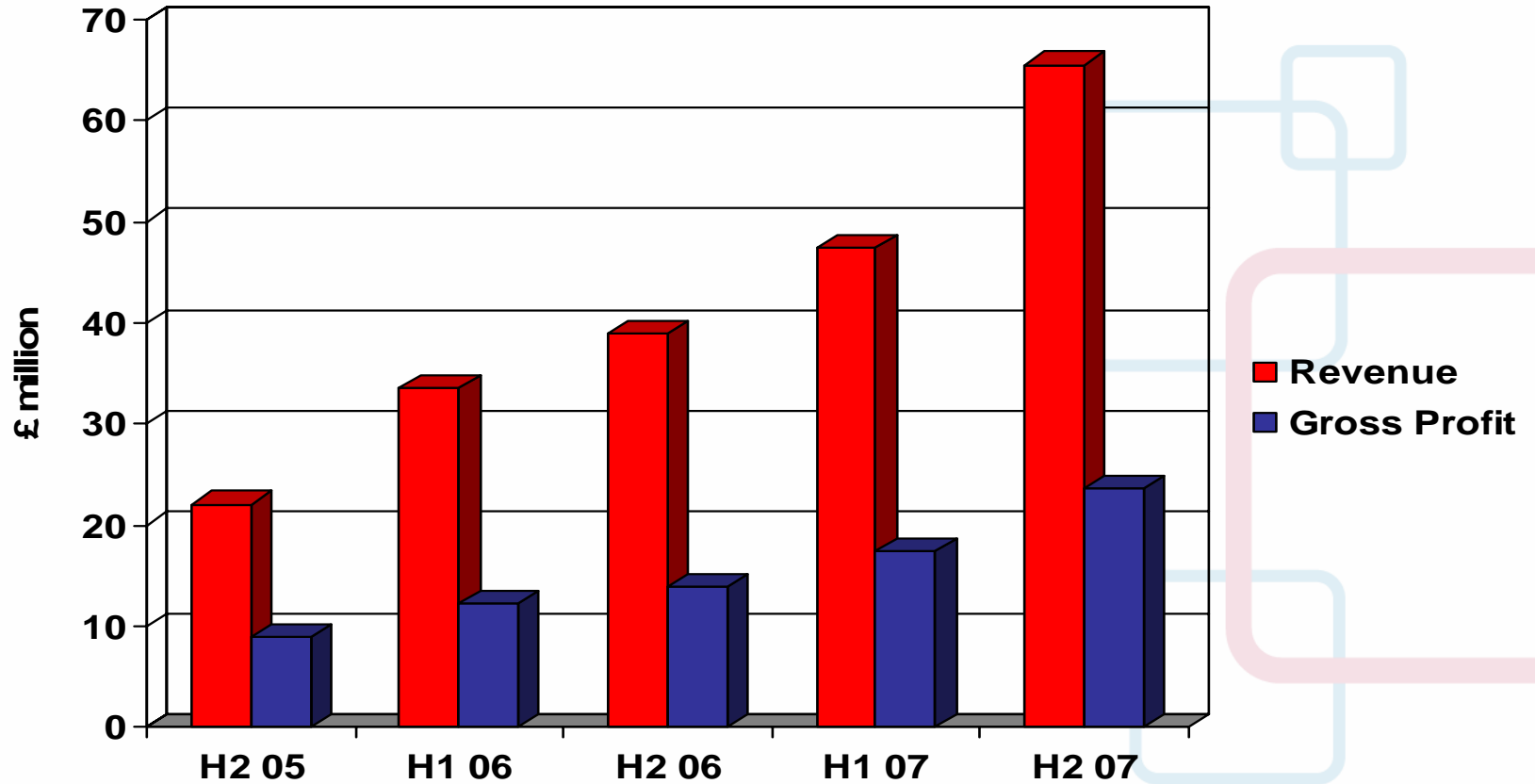
* before goodwill impairment, amortisation of intangibles, restructuring costs, share based payment charges and holiday accrual

Financial Review

| £ million | H1 07 Sep-06 | H2 07 Mar-07 | Full Year |
|--|-----------------|-----------------|---------------|
| Revenue | 47.4 | 65.6 | 113.0 |
| Gross Profit | 17.5 | 23.5 | 41.0 |
| Gross Profit % | 36.8% | 36.0% | 36.3% |
| Operating Expenses (excl. Goodwill impairment, amortisation and restructure costs) | (15.4) | (20.5) | (35.9) |
| Adjusted EBITDA* | 2.9 | 5.0 | 7.9 |
| Goodwill Impairment | 0.0 | 0.0 | 0.0 |
| Amortisation of intangibles | (1.0) | (1.8) | (2.8) |
| Restructure costs | 0.0 | (2.8) | (2.8) |
| Depreciation | (0.5) | (0.7) | (1.2) |
| Interest | (0.2) | (0.4) | (0.6) |
| PBT | 0.8 | (1.8) | (1.0) |
| Tax | 0.2 | 1.0 | 1.2 |
| PAT | 1.0 | (0.9) | 0.1 |

* before goodwill impairment, amortisation of intangibles, restructuring costs, share based payment charges (H1 £0.3m and H2 £1.0m) and holiday accrual (H1 £0.1m and H2 £0.1m)

Revenue and Gross Profit



Revenue Visibility and Business Structure

| Stg £ million | |
|-----------------|------------------------------|
| Turnover | Converged Solutions |
| | Telecoms - Fixed Line |
| | Telecoms - Mobile |
| | Managed Solutions |
| | Technology |
| | TOTAL |
| | Repeatable Revenue |
| | Repeatable Revenue % |

| Full Year Mar-07 | % |
|---------------------|-------------|
| 29.8 | 26% |
| 36.7 | 33% |
| 26.0 | 23% |
| 10.7 | 9% |
| 9.8 | 9% |
| 113.0 | 100% |
| | |
| 78.9 | |
| | 70% |

| Full Year Mar-06 | % |
|---------------------|-------------|
| 32.1 | 44% |
| 28.0 | 39% |
| 0.0 | 0% |
| 4.1 | 6% |
| 8.3 | 11% |
| 72.5 | 100% |
| | |
| 41.2 | |
| | 57% |

Repeatable Revenue:

- Converged Solutions - Maintenance
- Telecoms - Fixed Line - Based on 1% attrition
- Telecoms - Mobile - Mobile distribution indirect revenues
- Managed Solutions - ISP and maintenance
- Technology - Maintenance

Note:

Based on Comunica's pro forma revenue of £41m, repeatable revenue would reduce to 58%

Summary cash flow



| £ million | FY 2007 | FY 2006 | Change |
|--|---------|---------|---------|
| Cash flow used in operating activities | (£0.4) | (£5.6) | £5.2 |
| Cash flow used in investing activities | (£45.8) | (£22.3) | (£23.5) |
| Cash flow from financing activities | £51.2 | £24.7 | £26.5 |
| Cash | £10.4 | £5.3 | £5.1 |

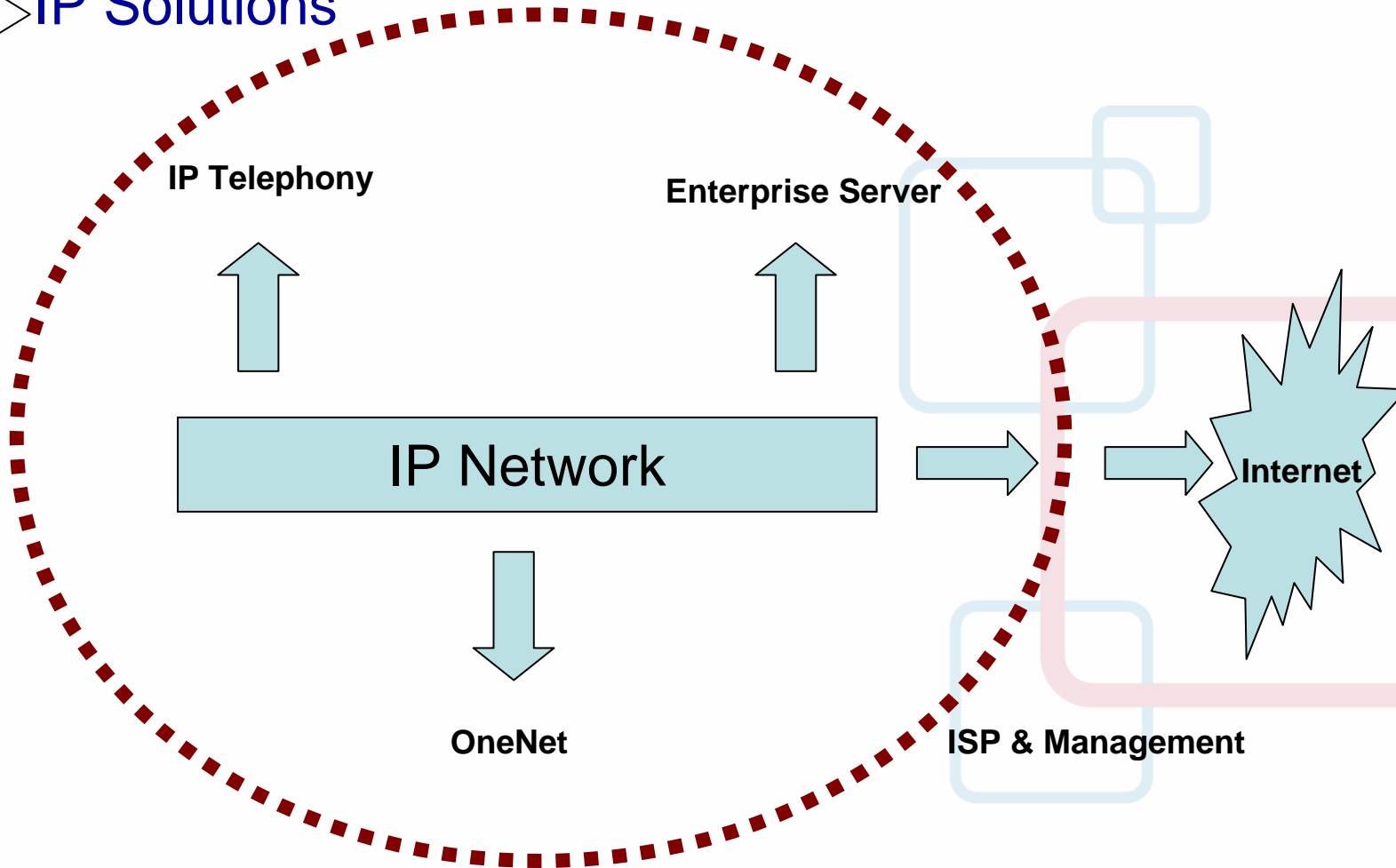
Summary Balance Sheet

| £ million | 31 March 2007 | 31 March 2006 |
|--|---------------|---------------|
| <u>ASSETS</u> | | |
| Non Current assets | | |
| Goodwill | 69.6 | 24.3 |
| Intangible assets | 27.9 | 8.5 |
| Property, plant and equipment | 4.1 | 2.5 |
| Deferred tax asset | 3.4 | 2.1 |
| Other non-current assets | 0.1 | 0.6 |
| | 105.1 | 38.0 |
| Current assets | | |
| Inventories | 1.1 | 0.2 |
| Trade and other receivables | 35.5 | 15.5 |
| Income tax | 0.1 | 0.0 |
| Cash at bank and in hand | 10.4 | 5.3 |
| | 47.1 | 21.0 |
| Total Assets | 152.2 | 59.0 |
| <u>EQUITY & LIABILITIES</u> | | |
| Equity | | |
| Called up share capital | 14.5 | 13.0 |
| Share premium account | 17.5 | 208.1 |
| Other reserves | 6.0 | 0.3 |
| Retained earnings | 33.3 | (192.4) |
| | 71.3 | 29.0 |
| Current liabilities | | |
| Trade and other payables | 38.2 | 23.2 |
| Deferred consideration | 2.8 | 0.0 |
| Income tax payable | 0.0 | 0.0 |
| Borrowings | 4.9 | 0.0 |
| Provisions | 0.9 | 2.0 |
| | 46.8 | 25.2 |
| Non Current liabilities | | |
| Trade & other payables | 1.1 | 0.2 |
| Provisions | 1.4 | 1.5 |
| Borrowings | 23.4 | 0.7 |
| Deferred tax liability | 8.2 | 2.4 |
| | 34.1 | 4.8 |
| Total Equity & Liabilities | 152.2 | 59.0 |

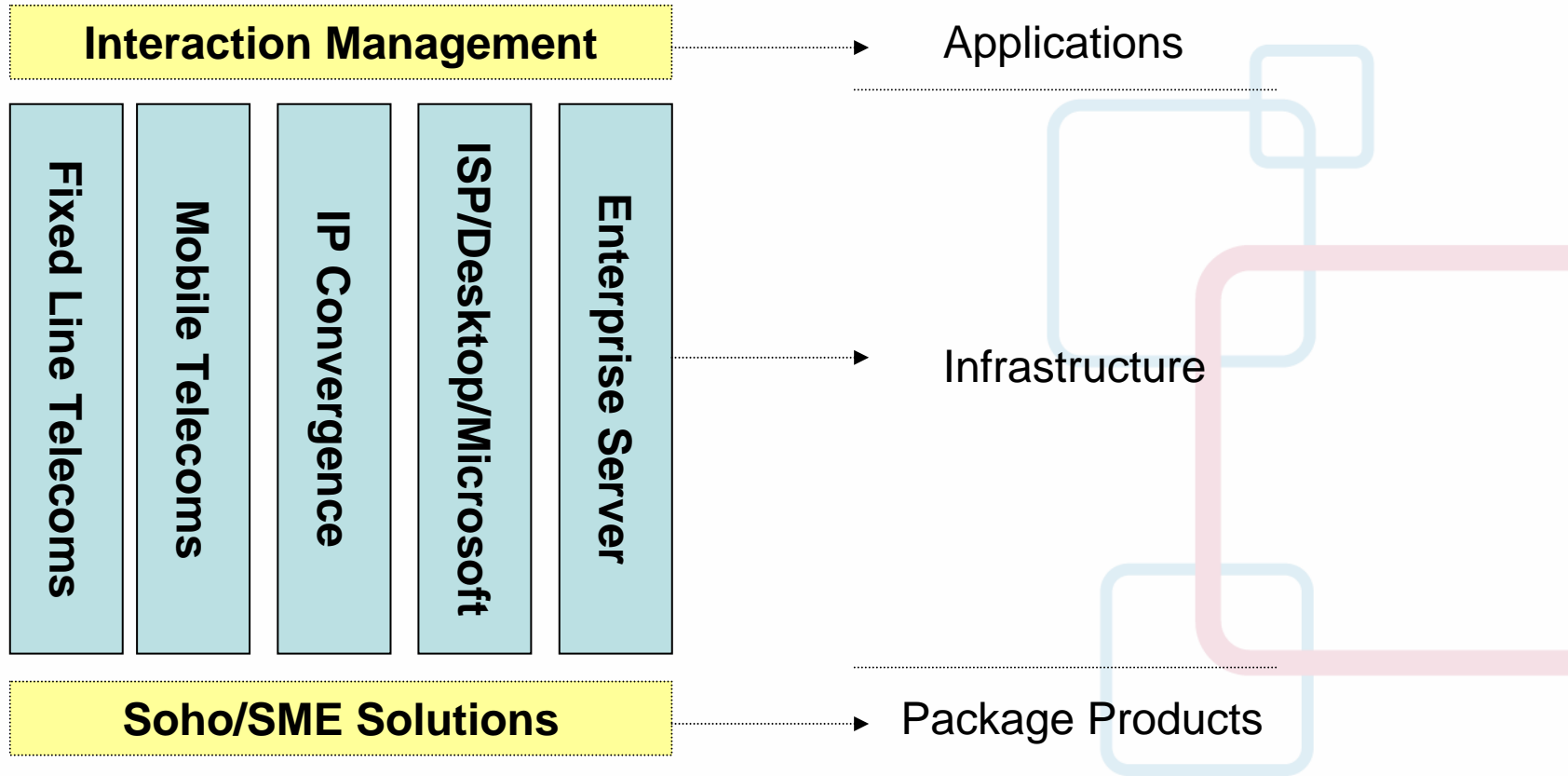
Strategy and Market Overview

Voice → IP Solutions

Telecoms



Redstone plc – the future?



IT/Telecom Competitive Landscape

| Market Participants | Telecoms | Mobile | Converged Solutions | Managed Solutions | Technology |
|---------------------|------------|----------|---------------------|-------------------|------------|
| | BT | O2 | BT | RM | IBM |
| | Carphone W | Vodafone | Affiniti | Ramesys | EMC |
| | C&W | Orange | Di Data | Synetrix | |
| | Thus | T-Mobile | Azzurri | Phoenix | |
| | AT Comms | 3 | Logicalis | Lynx | |
| | Redstone | Redstone | Redstone | Redstone | Redstone |

“Redstone is uniquely positioned as the only IT & Communications provider within the UK and Ireland to be able to offer all core competencies in house.”

“Each principal division is recognised as a market leader in its own right”

Objectives – FY 2008

- **Deliver value from acquisitions**
- **Add scale/capacity to ICT business**
- **Integrate IDN and Comunica acquisitions**
- **Drive cross selling through whole group - organic growth**
- **Improve revenue visibility – win more large long term contracts**
- **Exploit market position in OneNet solutions**
- **Expand Managed Solutions and Technology businesses within UK**



Board Structure



Redstone plc Board

Non Execs

Alan Coppin – Chair

David Payne - NED

Oliver Vaughan - NED

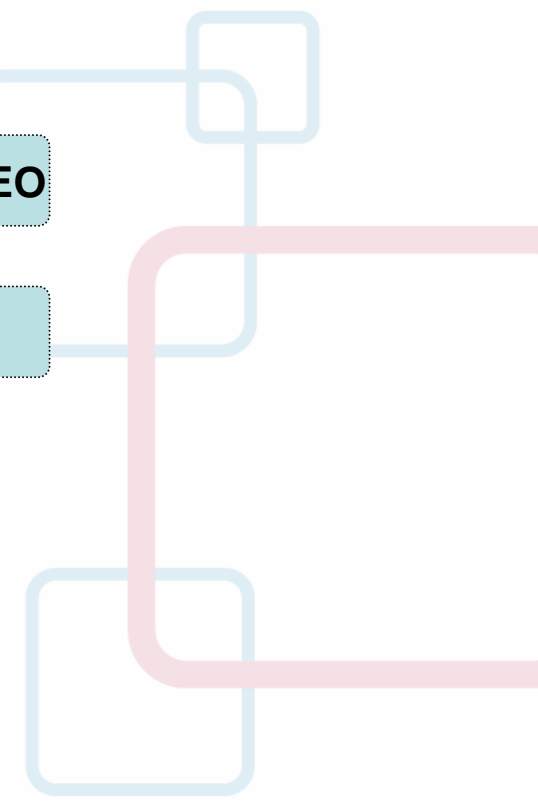
Gerry Spencer - NED

Tim Sherwood - NED

Executives

Martin Balaam – CEO

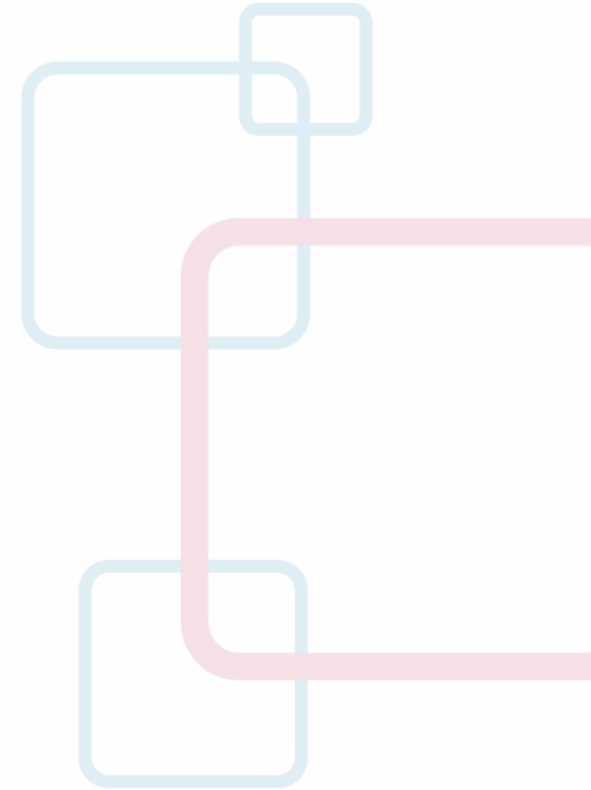
Tim Perks – CFO



Outlook



- **Continued organic growth and profitability**
- **Selective M&A**
- **Cash generative**
- **Increasing revenue visibility**
- **Sector consolidation to continue**
- **Redstone has a strong platform from which to grow**



Redstone plc - Thank you

Martin Balaam - CEO

Tim Perks - CFO



people who innovate